

## STRATEGIC PLAN 2021 to 2023

In accordance with the Harness Racing Act (2009) HRNSW is to prepare a Strategic Plan every three years and in doing so the Plan must be prepared in consultation with the Harness Racing Industry Consultation Group (HRICG) and other harness racing industry stakeholders.

The preparation of the Harness Racing Industry Strategic Plan 2021 to 2023 therefore will formally commence and progress on the following timeline:

Submissions to be received from kindred Associations and stakeholders on or before July 31;

- Harness Racing Clubs Committee
- Penalty Free & Graduation Clubs Association
- United Harness Racing Association
- NSW Standardbred Owners Association
- Breeders NSW Association
- NSW Trotters Association
- Individual Clubs
- Regional Associations
- Individual Stakeholders & Participants

Draft Strategic Plan 2021 to 2023 to be prepared by HRNSW from July to September 2020;

Draft Strategic Plan 2021 to 2023 to be provided to HRICG for comment in October;

HRICG to respond to HRNSW in relation to the Draft Strategic Plan on or before November 16;

HRNSW to provide HRICG with the Strategic Plan 2021 to 2023 on Monday 7th December 2020.

HRNSW to provide the Strategic Plan to the Government on Friday 18th December 2020.

The Harness Racing Industry Strategic Plan 2018 to 2020 can be viewed at <a href="https://www.hrnsw.com.au">www.hrnsw.com.au</a>

Submissions titled Strategic Plan should be emailed to <a href="mailto:executive@hrnsw.com.au">executive@hrnsw.com.au</a>

Submission will be accepted by post and should be addressed to the:

Chief Executive HRNSW PO Box 1034 Bankstown NSW 1885

It is the intent of HRNSW to publish all submissions therefore if a contributor does not wish to have their submission or part there of published this should be notified to HRNSW for consideration.

Submissions from Kindred Associations and stakeholders are to be received by HRNSW on or before Friday 31st July 2020.